

Arab Republic of Egypt
Institute of National Planning



Institute of National Planning (INP Profile)

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President's Statement



The Institute of National Planning was established by Law No. 231 of 1960 as a public institution with independent legal nature, engaged in scientific activities to enhance the approach and concept of scientific planning in Egypt through research, consultancy, training, and educational activities. The INP aims to promote and establish the concept of planning across all national institutions, as well as to disseminate a culture of planning within Egyptian society. In furtherance of its development of the legislative framework, Law No. 13 of 2015 and its executive regulations were issued on December 17, 2016 to keep pace with the latest national, regional and international developments and advancements through a comprehensive reform process.

The Sustainable Development Strategy encapsulates Egypt's Vision 2030 as a fundamental key in the nation's holistic development trajectory, establishing a link between the present and the future. Drawing inspiration from Egypt's illustrious ancient civilization, it lays the groundwork for a clearly defined developmental path towards an advanced and flourishing homeland characterized by economic and social equity. Additionally, it revitalizes Egypt's historic role in regional leadership. Serving as a strategic roadmap, it aims to optimize the utilization of resources and competitive advantages while endeavoring to realize the aspirations of the Egyptians by ensuring the provision of a dignified and honorable life.

In recognition of the INP's pivotal role in supporting sustainable development initiatives in Egypt since its inception, it has been endowed with the necessary human and material resources. Numerous academic scholarships were dispatched to various countries worldwide to pursue academic degrees in diverse fields, thereby enhancing the INP's academic capacity. Moreover, the institute has attracted eminent scholars in the fields of development and planning to transfer their expertise and knowledge. Collaboration with international and regional organizations has diversified, alongside partnerships with numerous academic institutions at global, regional, and local levels.

The INP encompasses a range of scientific activities, with the most significant achievement in the research plan, which includes collective and individual research, reference books, scientific reports, policy briefs, as well as academic Master's and Doctoral programs in planning and development. Additionally, there is a professional Master's program in sustainable development planning, along with key areas of training and consultancy services that the institute can provide. Moreover, various scientific centers can offer community service programs. In addition to these activities, there are several significant scientific events, including the annual international conference, Tuesday seminars, expert meetings, scientific follow-ups, young researchers' seminars, scientific symposiums, and workshops.

President of the INP

Prof. Ashraf El-Araby



Board of Directors

Prof. Ashraf El Arabi
President of the INP



Prof. Hala El Said
Minister of Planning and
Economic Development and the
Chairman of the Board of
Directors of the INP



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Director of Macro-Economic
Policies Center



Prof. Khaled Abd ElAziz Attia
Director of Planning and
Environmental Development Center



Prof. Ashraf Salah El Din Saleh
Vice President of INP for Training &
Consultancies and Community Service



Prof. Hala Sultan Abo Ali
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Director of International Economic
Relations Center



Prof. Basma Moharam
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Center



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Director of Planning and
Agricultural Development Center



Prof. Nevien Makram Labib
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Planning Center



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Director of Industrial Planning and
Development Center



Prof. Amal Zakaria Amer
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Center

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El Khazindar**
Co-founding Qalaa Holdings for
Financial Consulting



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Director of the Egyptian Center for
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Information Technology



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Secretary General of the Federation
of Chambers of Commerce



Prof. Abdel Aziz Abd EL Tawab
Advisor to the Minister of Finance for
Institutional Development

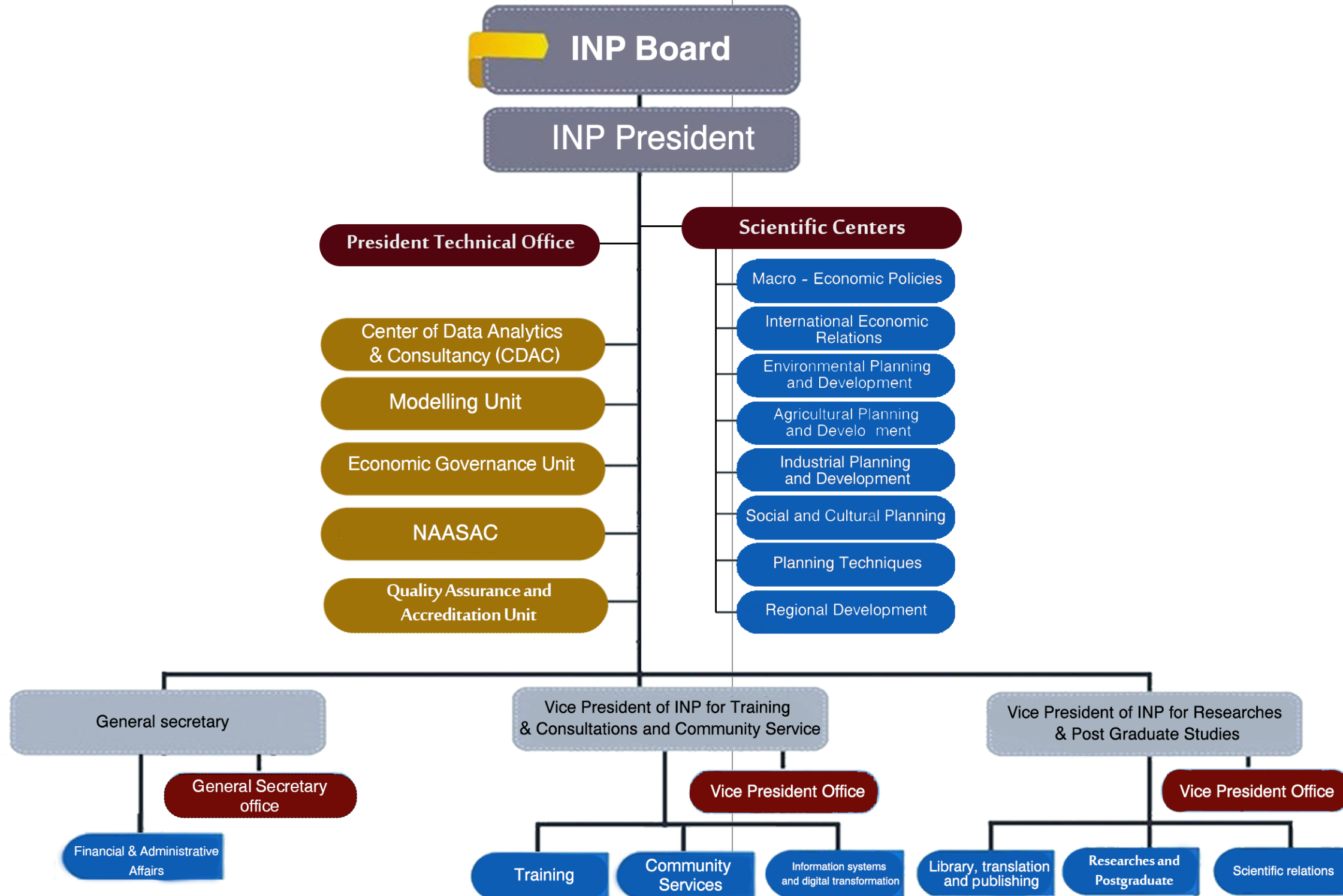


Prof. Mostafa Refat
Secretary General of the Supreme
Council of Universities



Prof. Waled El Zawawy
Secretary General of the Council of
Research Centers and Institutes

Organizational Structure





Vision

A pioneering, influential national and regional think tank that is distinguished internationally



Mission

Providing evidence-based competitive research, training, education, consultancy, and community services that enhance societal capabilities and support policy-making efficiency and decision-making in the fields of planning and development



Values

Diversity...Innovation...Sustainability



Strategic Objectives

- Improving the quality of evidence-based research activities and envisioning the future in line with national priorities and global developments.
- Enhancing human capabilities and training of planning personnel at both central and local levels.
- Providing accredited academic and professional postgraduate programs in the fields of planning and sustainable development, aimed at producing qualified personnel to support policy-makers and decision-makers at all levels.
- Expanding the INP's competitive consultancy services and diversifying them to provide support to governmental, private, civil, and international entities.
- Enhancing the institute's national, regional, and international position through effective partnerships in its fields.
- Developing human and financial capital within the institute and enhancing institutional and technological frameworks to promote activities related to financial sustainability, quality, governance, and community service.

Action Plan 2023-2025

As part of the intermediate-term perspective of INP until 2030, and in alignment with the strategic objectives of that vision, the action plan for the first two years of the updated strategic plan has been developed. It has been recognized as essential for the institute to play a key role in shaping the future of the development in Egypt and in enhancing developmental performance during the last five years of the "Sustainable Development Strategy: Egypt Vision 2030" and beyond, particularly post-2025 period. Consequently, the action plan will focus on adopting a major scientific project titled "Egypt Post-2025," which will serve as the framework governing its research activities during the initial two years of the strategic plan. The action plan will also include various scientific events including seminars, workshops, scientific follow-ups, salon, distinguished lectures, and others. The aim is to leverage INP's organized events for consultancy, knowledge exchange, and awareness-raising regarding developmental issues that serve the main axes of the "Egypt Post-2025" project formulated as follows:

First: A diverse and competitive economy built on knowledge.

Second: An equitable society that combines authenticity and heritage while keeping pace with modernity and evolution.

Third: A more flexible and adaptable environment capable of adaptation and mitigation.

In addition to these main axes, there are three cross-cutting axes:

- Inclusivity and empowerment of the most vulnerable groups.
- Geographic balance and spatial justice.
- Innovation, future foresight, and effective governance.

Key trends and important issues within the three main axes:

In light of the aforementioned main axes, consensus has been reached within INP's scientific centers and committees on the most important trends and issues to be addressed in the institute's action plan during the period 2023-2025 as follows:

Prominent trends and issues related to the activities of the INP within the period from 2023 to 2025.

Main Activities	Axis 1 A diversified, competitive, and knowledge-based economy	Axis 2 An equitable society that combines authenticity and heritage while keeping pace with modernity and development	Axis 3 An environment that is more flexible, adaptable, and capable of mitigation
Research Activities	<ul style="list-style-type: none"> -Challenges of development in Egypt -Towards building a standard model for the Egyptian economy -Scenarios for the evolution of economic growth and overall economic stability amid the spread of disruptions and conditions of uncertainty -Study of labor surplus -Improving the investment and business environment (competition, governance, institutions, legislation) -Stimulating export industries, and the role of digitizing logistics services -Developing the national innovation system to support economic competitiveness -Envisioning roles for the space industry and economy to support sustainable development -Agricultural manufacturing and investments, and electronic agricultural trade 	<ul style="list-style-type: none"> -Post "Decent Life Initiative": Local planning, service provision, and resource sustainability -Applications of data science, emerging technologies, and e-governance in the healthcare sector -Social and economic repercussions of international and regional crises and ways to address them -Updating the social accounting matrix for Egypt in 2022, responsive to gender considerations -Economic feasibility studies to ensure effective implementation of family planning programs and services, ending maternal deaths, and reducing violence against women and girls -The role of cultural and creative industries in supporting developmental performance 	<ul style="list-style-type: none"> -Post-Green Gross Domestic Product (GDP) -Converting the national accounting matrix into the System of Environmental-Economic Accounting (SEEA) -A proposed concept for the carbon market in Egypt -Food security and water security and their relationship to climate change and optimal crop composition -Sustainable management of electronic waste in Egypt -Environmental policy and its role in achieving sustainable development goals and quality of life -Feasibility study of applying environmental sustainability standards to private sector projects

Main Activities	Axis 1 A diversified, competitive, and knowledge-based economy	Axis 2 An equitable society that combines authenticity and heritage while keeping pace with modernity and development	Axis 3 An environment that is more flexible, adaptable, and capable of mitigation
Research Activities	<ul style="list-style-type: none"> -Developing an ISDG simulation model for Egypt. -Towards policies for developing the artificial intelligence industry in Egypt. -Estimating the impact of certain external shocks using general equilibrium models. -Studying the economic and social effects of the Sudanese crisis on Egypt. -Economic and social empowerment of rural women. -Governance mechanisms for local development management in Egypt. Economic, social, environmental, and urban changes at the governorate level. 		
Training	<ul style="list-style-type: none"> -A set of planning and development programs. -A set of economic and finance programs. 	<ul style="list-style-type: none"> -A set of public relations and media programs. -A set of legal programs. -A set of programs for digital transformation technology 	<ul style="list-style-type: none"> -A set of sustainability programs.
	<ul style="list-style-type: none"> -A set of management and governance programs. -A set of political analysis programs. -A set of programs for scientific research and statistical analysis. -A set of programs for human resources management and total quality management. -Specialized professional diplomas. 		
Postgraduate Studies	<ul style="list-style-type: none"> -Professional Master's in Sustainable Development Planning -Professional Master's in Monitoring and Evaluation -Professional Master's in Population and Sustainable Development in partnership with the United Nations Population Fund (UNFPA) -Academic Master's in Planning and Development 		
Consultations	<ul style="list-style-type: none"> -Launching a specialized center in consultancy and data analysis (Sedak) for expansion in the Arab and African regions. -Sectoral studies: Building sub-accounts in the Gross Domestic Product for the sports sector and various other sectors. 	<ul style="list-style-type: none"> -Building strategies: for the banking sector and financial institutions. -Restructuring: administrative and 	<ul style="list-style-type: none"> -Preparing reports: Sustainability, carbon footprint, and annual audits. -Supporting opportunities: Investment and

Main Activities	Axis 1 A diversified, competitive, and knowledge-based economy	Axis 2 An equitable society that combines authenticity and heritage while keeping pace with modernity and development	Axis 3 An environment that is more flexible, adaptable, and capable of mitigation
	<ul style="list-style-type: none"> -Feasibility studies: Industrial, agricultural, and service sectors, as well as project and facility evaluation studies. -Data analysis: Births and deaths, the agricultural sector, to support decision-makers. 	<ul style="list-style-type: none"> financial, for various institutions. 	<ul style="list-style-type: none"> financial sustainability for various institutions.
Community Services	<ul style="list-style-type: none"> -Initiatives to promote strategic planning and youth qualification. -Economic analysis. -Public budgeting: Frameworks, interpretation, and analysis, program and performance budgets. -BRICS Agreement: Its role, economic impacts, and enhancing awareness of available opportunities and challenges 	<ul style="list-style-type: none"> -Artificial Intelligence: Its importance and developmental impacts (education, employment, and the labor market). -The social component in Egypt's 2030 strategy. -Sustainable agricultural development (social responsibility of agricultural cooperatives - rural development management). 	<ul style="list-style-type: none"> -Reviewing and analyzing the results of the Climate Summit conference. -Urban changes in Egyptian governorates. -Environmental management, environmental governance, crisis, and environmental disaster management. -Water, climate, and green infrastructure.
	<ul style="list-style-type: none"> -Sustainable development: policies, financing, indicators, monitoring, and evaluation in all sectors. -Applications of mathematics and statistics in practical life. -Data management and analysis. -Concepts of future studies and methodologies -Social Network Analysis using Python. 		



Macroeconomic Policies Center

A leading center in undertaking scientific activities such as research, studies, reports, organizing conferences and seminars, enhancing human capabilities, and providing consultancies in the fields of macroeconomic policies and main developmental issues and developmental planning, as well as standard quality criteria to meet the needs of the center's primary partners at various levels. This aids in enhancing the quality of the planning process and raising the level of developmental performance.

Scientific Departments

- Macroeconomic planning
- Fiscal and monetary policies
- Consumption and domestic trade
- Labor market

International Economic Relations Center

A leading center in studying issues related to international economic relations, through conducting research, studies, scientific reports, enhancing human capabilities, consultancies, and community service activities in the center's areas of profession, to meet the needs of its primary partners at various local, regional, and international levels. This contributes to achieving sustainable development goals.

Scientific Departments

- International trade and marketing
- International finance and foreign investments
- Economics of international services
- Blocs and international and regional organizations

Industrial Planning and Development Center

A distinguished center in studying industrial development issues, planning and managing industrial projects, developing productive and service-oriented services, small and medium-sized enterprises, and promoting entrepreneurship and innovation. This is to support research activities, planning studies, industrial policy-making, decision-making processes, enhancing human capabilities, and achieving sustainable development goals in the industrial sector.

Scientific Departments

- Industrial development policies
- Policies for the development of productive services
- Management and evaluation of industrial and service projects
- Small and medium-sized enterprises

Regional Development Center

A leading center in the use of regional planning methods and tools, local governance, labor forces, and geographic information systems at both macro and micro levels. This is to support research activities, planning studies, policy-making, decision-making processes, capacity building, and achieving sustainable development goals.

Scientific Departments

- Regional planning
- Labor force and population planning
- Geographic information systems
- Local and decentralized governance

Environmental Planning and Development Center

A prominent local and regional status in the fields of environmental planning, natural resource management, environmental economics, and environmental accounting through conducting research, education, training, consultancies, and community service.

Scientific Departments

- Environmental planning
- Environmental economics
- Natural resource management
- Environmental accounting

Agriculture Planning and Development Center

As part of INP's mission, the center focuses on studying agricultural development issues and providing innovative solutions to decision-makers through conducting scientific research, providing consultancies, and enhancing human capabilities through training and education to serve the community and achieve sustainable agricultural development.

Scientific Departments

- Analysis of agricultural policies
- Resource management and evaluation of agricultural projects
- Marketing and agricultural information systems
- Rural development and agricultural cooperation

Planning Techniques Center

A leading center in the use and development of modern methods and scientific tools in statistics, modeling, informatics, operations research, and applied economics at the macro, sectoral, and micro levels. This is to support research activities, planning studies, policy-making, decision-making processes, capacity building, and achieving sustainable development goals.

Scientific Departments

- Model building
- Applied statistics and political economy
- Information systems and decision support
- Operations research
- Future studies

Social and Cultural Planning Center

The Center for Social and Cultural Planning specializes in studying human development issues within the framework of social, psychological, cultural, and educational dimensions of development and planning. It particularly focuses on issues related to education, scientific research, health, media, tourism, and others, serving the planning of social and cultural services, and providing proposals to guide social policy towards achieving social security, human resource development, and sustainable development.

Scientific Departments

- Social and cultural issues for development and planning
- Human resource development and management
- Planning of social and cultural services

Specialized Centers and Units

1

Center of Data Analytics and Consultancy



Center of Data Analytics and Consultancy (CDAC) is a specialized center established by the INP in December 2022 to serve as a hub of expertise in providing specialized economic, financial, administrative, and statistical consulting services in the region. It offers its notable services to the state and various public and private sectors inside and outside Egypt, depending on reliable statistical and informational indicators to be an effective, influential, and trusted element relied upon by decision-makers locally and internationally. It aims to serve the Egyptian, Arab, and African economies to support sound planning efforts in achieving sustainable development goals.

CDAC provides an integrated range of positively impactful solutions through:

- Intelligence Services: Data analytics, forecasting, and estimation.
- Consultancy Services: Administrative, financial, and economic consultations.

Target Clients:

- Government and public institutions
- Private sector
- Community service

Most Important ongoing consultations include:

- Developing the strategic plan for the Agricultural Bank of Egypt (ABE) (2024-2029).
- Preparing a feasibility study for establishing a center of excellence for localization of the molds industry in Egypt for the Science, Technology, and Innovation Funding Authority (STDF).
- Restructuring the company of extracted oils and its products.
- Preparing a feasibility study for establishing a company affiliated with the City of Science and Technology for research and manufacturing of electronics, which is a subsidiary of the Electronics Research Institute.
- Preparing and developing a future strategy for Al-Amal Al Shareef Plastic Company for the period 2024-2028.
- Studying and analyzing the overall economic impacts of implementing the CBAM mechanism on Egyptian exports, for the Ministry of Trade and Industry.

Fields of Operation:

- Manufacturing
- Trade and Transportation
- Agriculture and Land Reclamation
- Climate Change and Environmental Studies
- Digital Transformation
- Macro Economic Policies
- Investment
- Collaborative Economy and Circular Economy
- Health and Education
- Urban Planning and Infrastructure
- Human Development
- Banks and Financial Institutions

Community Service Field:

- Specialized Market Research
- Educational and Awareness Publications
- Excellent Training

Fields of Studies:

- Governance
- Market Forecasting and Market Risks
- Administrative Development and Business Models
- Financial Sustainability Policies
- Carbon Footprint and Environmental Feasibility
- Mergers and Acquisitions Studies
- Data Analysis and Modeling
- Corporate Restructuring
- Credit Studies for Bank Clients
- Asset and Company Evaluation
- Feasibility of Investment Projects
- Strategy Building



Specialized Centers and Units

2

The Modeling Unit

The modeling unit focuses on three main activities: training and capacity building in quantitative models, attempting to apply these quantitative models in the research outputs prepared by the unit members, and ensuring collaboration with Arab and international institutes in the fields of joint training and research.

Training Activities:

In line with the goal of enhancing the quantitative capabilities and skills of unit members, the following programs were conducted:

- General Economic Modeling Program in the period: October 9-13, 2022.
- Social Accounting Matrix and General Equilibrium Models - Part One in the period: November 13-24, 2022.
- Dynamic General Equilibrium Models in the period: June 5-15, 2023.



Research Activities:

The modeling unit aims to construct a standard model for the Egyptian economy. In this regard, the following has been accomplished:

- Completion of the first phase of building this model, with the main output being the estimation of four demand-related functions (private consumption, private investment, exports, and imports), currently under review in the Egyptian Journal of Development and Planning.

Ongoing work on other outputs, including:

- Assessing the impact of currency devaluation on the Egyptian economy and households.
- Public investment expenditure and its impact on private investment at the sectoral level in Egypt.
- Ramifications of crises on the Egyptian economy, focusing on potential effects on economic sectors, with a specific focus on the COVID-19 and Ukrainian war crises.
- Potential implications of crises on foreign currency reserves in Egypt, with a focus on the COVID-19 pandemic and the Russo-Ukrainian war.
- Deflation of the Gross Domestic Product: Methodology and Application.

Collaboration with Arab and international institutes in the fields of joint training and research:

The Joint Modeling Unit was established in collaboration with the Arab Planning Institute in Kuwait on January 5, 2023.

Specialized Centers and Units

3

The Economic Governance Unit

The Unit was established at the Institute of National Planning by decision of INP president on November 20, 2023. Members of the unit were selected from various scientific centers within the institute to form a multidisciplinary team in the fields of mathematics, computer science, economics, environment, and social sciences.

Objectives of the unit: The main goal of establishing the unit is to prepare national cadres capable of building and applying simulation models using the System Dynamics methodology to study complex economic, social, and environmental dynamic problems under alternative future scenarios. This aims at supporting policymakers and planning officials at all levels of governance.

The capacity-building project for the members of the unit: The unit is in the process of implementing a project in collaboration with the Millennium Institute in the United States, which will begin in the first quarter of this year and last for two and a half years. The project will go through three main stages to build the capabilities of the Economic Governance Unit members:

First stage: Conducting two training programs, one focused on computer programming with STELLA software and the other on an advanced course in modeling using System Dynamics (note that all unit members have completed a free online introductory course in System Dynamics at the University of Bergen in Norway).

Second stage: Customizing and calibrating the international model for Sustainable Development Goals (SDG) developed by the Millennium Institute for application in the case of Egypt to study alternative future scenarios. Several workshops will be held for discussions and scenarios about the model, in which unit members will participate along with interested parties from within and outside the institute.

Third stage: Training unit members on the integrated model (which includes 10 economic sectors, 10 environmental sectors, and 10 social sectors) and how to operate and develop the model in the future. This includes sectoral training and how to expand or add new sectors to the model to serve scientific activities at the institute

Tasks of the Unit:

- Study and identify complex and dynamic economic and social problems in Egypt through modeling, simulation, analysis, and linking them to governance components.
- Analyze national development policies using System Dynamics methodology and tools.
- Utilize local, regional, and international experiences, and integrate stakeholders' opinions within the framework of economic modeling and governance.
- Develop System Dynamics models and apply them in the national context to assist the government in addressing development challenges and implementing governance.
- Build models to analyze long-term development outcomes and derive different scenarios and alternatives for implementation.
- Build capacities and prepare necessary personnel for designing more effective developmental policies.
- Implement local and international training programs in partnership with specialized international institutions in assessing sustainable development models and governance.
- Issue working papers based on evidence-based policy methodology.
- Propose and evaluate policies to address sustainable development and governance issues and present different alternatives and scenarios.



Specialized Centers and Units

NAASAC

4

North African Applied Systems Analysis Center

The North African Applied Systems Analysis Center (NAASAC) project is a result of collaboration between the Institute of National Planning and the Academy of Scientific Research and Technology and the International Institute for Applied Systems Analysis (IIASA) in Austria, established on December 20, 2021. The project was launched on December 20, 2021, in the presence of the Minister of Higher Education and Scientific Research, the President of the Academy of Scientific Research and Technology, the President of the Institute of National Planning, and the Dean of Capacity Building at IIASA. The project aims to build capacities in North Africa in systems thinking and system analysis applications, and to create a culture of evidence-based decision-making and share this culture in the region.

Over the course of two years, the activities of the NAASAC center varied, including capacity building, scientific publishing, and awareness-raising efforts.

Capacity Building Field

The center offered a diploma in System Analysis Applications, which was attended by trainers from Lebanon and Egypt, as well as from IIASA, who provided examples of models they had built to solve some complex problems. In addition to training Egyptians, Palestinians and Sudanese.

The center also conducted a training course on an Introduction to Systems Thinking, and the following activities were carried out:

- Preparation of an intensive scientific material on the topic of Introduction to System Thinking, presented to the scientific staff and assistant scientific staff at the Institute of National Planning, as well as to some of the students of the professional master's program at the institute (May 7, 2023 - May 31, 2023).
- Agreement with the National Council for Women to conduct training for employees in preparing development projects at the council on the topic of System Thinking.

Scientific Publishing Field:

A research paper was published in a prestigious scientific journal titled "Systems" under the title "Decent Life Initiative and Sustainable Development Goals: A Systems Thinking Approach." Additionally, a book titled "Systems Thinking to Support Arab Sustainable Development Policies – in Light of Global Experiences" is in the final stages of publication.

Awareness Field:

The center has conducted numerous awareness-raising seminars on systems thinking for various age groups, ranging from children to postgraduate students.

- NAASAC organized a workshop on Tuesday, February 14, 2023, at the Seventh Cairo International Innovation Exhibition 2023, held in the New Administrative Capital, for 17 children aged 7 to 12 from the University of the Child. The workshop aimed to raise awareness about systems thinking through games and exercises on the topic of the water cycle, and it was presented by a group of young researchers from the Institute of National Planning under the supervision of Prof. Amani El-Reis, the project manager.
- NAASAC organized a seminar on systems thinking for 28 first-year students in the professional master's program "Planning for Sustainable Development" at the Institute of National Planning on April 14, 2023.

International Participations of the Center:

The center participated in numerous international seminars, conferences, and workshops, focusing on the importance of applying systems analysis by showcasing some practical applications. Additionally, introductory presentations about the center were conducted.

- Symposium: "Developing the Next Generation of Systems Analysts," held in South Africa on August 16, 2022, remotely, on the occasion of the fiftieth anniversary of IIASA. Prof. Amani El-Reis presented an overview of the North African Applied Systems Analysis Center (NAASAC).
- The Africa-Europe Science Collaboration and Innovation Platform (AERAP) on November 16, 2022 (attended by Prof. Amani El-Reis remotely).
- World Science Forum (WSF) in Cape Town, South Africa, from December 6 to 9, 2022.
- IIASA Forum, where Prof. Taysir Abu El-Nasr presented the NAASAC's experience.



Specialized Centers and Units

5

Quality Assurance and Accreditation Unit



The institute has obtained accreditation from the National Authority for Quality Assurance and Accreditation of Education (NAQAEE) in 2022.

The institute has also obtained several certificates for international quality standards:

- Quality Management System: ISO 9001:2015
- Educational/Research Institutions Management System: ISO 21001:2018
- Occupational Health and Safety Management System: ISO 45001:2018
- Environmental Management System: ISO 14001:2015



Academic Accreditation and Quality, The institute has obtained the following:

First: Valid Certificates "Institutional Accreditation Certificate for the Institute of National Planning"

The institute has obtained the Institutional Accreditation Certificate, which is awarded to institutions providing education and learning services, enhancing confidence and credibility in the institution and its services locally, regionally, and internationally. The institute has met all accreditation standards (12 standards), after verifying the quality of its outputs, ensuring quality in performance methods and administrative procedures, excellence in its areas of work, and adopting standards that align with the developmental needs of the society and matching accreditation lists and practices according to the standards of the authority.



Second: Renewed Quality Certificates

(1) Renewal of ISO 9001:2015 Quality Management Certificate Certificate Overview:

An international standard specific to Quality Management System, it works on establishing the principle of continuous improvement for services and products provided. The Quality Management System according to ISO 9001 can be applied to any governmental or private entity regardless of its activity, size, or geographical location.



(2) Renewal of ISO 21001:2018 Educational and Research Institutions Management Certificate Certificate Overview:

An international standard specific to the quality of management in educational institutions, it provides a comprehensive administrative model for institutions providing educational services and products targeting the fulfillment of needs and requirements of various stakeholders in the education system. It is directed towards all educational institutions at different levels.



Third: Certificates Obtained by the INP During 2022/2023

(1) ISO 45001:2018 Occupational Health and Safety Management Certificate Certificate Overview:

An international standard for Occupational Health and Safety Management, it enhances the presence of a safe and healthy work environment by providing a framework that allows the organization to identify and monitor risks threatening occupational health and safety in the building. It aims to reduce the likelihood of accidents, assist in compliance with regulations and laws, and improve the overall performance of occupational health and safety in the building.



(2) ISO 14001:2015 Environmental Management Certificate Certificate Overview:

An international standard for Environmental Management, the standard aims to help organizations reduce activities that negatively impact the environment and sets controls for those activities. This includes the use of natural resources, handling and treatment of waste, and energy consumption.





Publications and Scientific Events

Publications:

The INP has been involved in preparing and conducting scientific research and studies covering various aspects of economic, social, and environmental development since its establishment, which are included in an annual plan of the institute. Additionally, there are research and studies executed through contracts with national, regional, or international institutions upon their request. Moreover, there are research and studies initiated by individual staff members of the institute or external entities, which benefit decision-makers, policy-makers, or aid in the preparation or implementation of development plans. Furthermore, there are individual research and studies prepared and conducted as background research for reports issued by the institute or to address specific economic and social issues discussed in conferences, scientific seminars, expert meetings organized by the institute, or prepared for publication in journals inside and outside Egypt.

(1) Planning and Development Issues Series:

The Planning and Development Issues Series is one of the main channels for disseminating the output of the Institute of National Planning in terms of peer-reviewed collective studies and research in various fields of planning and development. INP comprises a diverse and multidisciplinary group of researchers and experts, adding value and utility to such diverse conducted studies. In addition to their comprehensiveness, these studies focus on economic, social, environmental, institutional, informational, and other research areas. The number of publications reached 348 by 2023.

Since its inception in 1977, the various publications of the Planning and Development Issues Series have included a number of studies addressing diverse issues that benefit researchers, students, policymakers, and decision-makers in various fields of planning and development. These studies cover a wide range of topics, including but not limited to:

- Fiscal and monetary policies
- Productivity, prices, and wages
- Consumption and domestic trade
- Public finance
- Foreign trade
- International blocs
- Employment, unemployment, and labor market
- Regional development and inclusive growth
- Investment prospects and opportunities
- Industrial policies
- Agricultural policies and rural development
- Small and medium-sized enterprises
- Planning modeling methodologies
- Environmental and natural resource issues
- Community development
- Education, health, women, youth, children, and persons with disabilities



(2) The Egyptian Journal of Development and Planning:

The Egyptian Journal of Development and Planning is a peer-reviewed quarterly scientific journal published by the Institute of National Planning regularly since 1993. It has obtained the highest rank (7/7) according to the evaluation of the Supreme Council of Universities for Egyptian Local Scientific journals and until 2023, the journal has released 31 volumes. It is considered one of the leading Arab journals specialized in addressing and presenting issues of development and planning in Egypt and the Arab region, in addition to covering global development issues and trends. The journal targets a broad audience, including faculty members, researchers in universities and research institutes, regional and international think tanks, leaders of planning agencies, development management, and public policy makers, as well as development experts, planners, and policymakers. It also supports organizations in the public, private, and joint sectors, civil society organizations, and various international and regional specialized organizations.



(3) Scientific Reports and Research Projects:

For scientific reports and research projects, INP has issued several scientific reports either individually or in partnership with regional and international entities:

Arab Development Report:

The Arab Planning Institute, in collaboration with the Institute of National Planning, has been issuing an annual report since 2019 addressing developmental issues facing the Arab region. These issues include climate change, Arab countries' debts, crises, and uncertainties affecting Arab development. The Arab Development Report has been issued in four editions as follows:

1. Climate Change and Sustainable Development in Arab Countries, Seventh Edition, 2023.

In collaboration with the Arab Association for Economic Research and the Organization of Arab Petroleum Exporting Countries (OAPEC).



2. Arab Economic Growth in Crisis:

COVID-19 Pandemic and Beyond, Sixth Edition, 2022.



3. The Debt of Arab Countries:

Realities, Risks, and Coping Strategies, Fifth Edition, 2021.



4. The Small and Medium Enterprises in Arab Economies:

A New Role in Enhancing Sustainable Development, Fourth Edition, 2019.



Egypt Development Status Report 2022

The report focuses on monitoring and evaluating the developmental performance in Egypt in light of the Sustainable Development Strategy: Egypt Vision 2030. It also provides an analytical overview of this performance compared to other countries worldwide, through indicators from international reports concerned with monitoring development situations globally. Additionally, it tracks and evaluates the economic, social, and environmental policies implemented during the year of interest. The first edition was issued in 2018.



Food Security Status Report 2020:

The institute issued the first report in Egypt in 2017 on the status of food security, aiming to discuss various food security issues and to assist policymakers, decision-makers, researchers, students, and stakeholders interested in food security conditions.



Human Development Report:

The Human Development Report is considered one of the fundamental factors in safeguarding human rights and advancing democracy and equality. Human development means allowing individuals to determine and choose the life they want, with the government supporting them with appropriate tools to determine that. The Human Development Report is issued through the United Nations Development Program (UNDP), which is a global development network affiliated with the United Nations. It is an organization that supports change and connects countries with knowledge, expertise, and resources to help individuals build better lives. In this regard, INP participated in ten reports as follows:

- Human Development Report 2010
- Human Development Report 2008
- Human Development Report 2005
- Human Development Report 2004
- Human Development Report 2003
- Human Development Report 2000/2001
- Human Development Report 1998/1999
- Human Development Report 1998/1997
- Human Development Report 1996
- Human Development Report 1994



Project for Deepening Local Industrialization in Egypt:

INP has undertaken an ambitious project titled "Deepening Local Industrialization in Egypt," which is the result of a three-year research effort. The project began in the summer of 2020 and was launched in the summer of 2023. It is based on 28 papers prepared as part of the project, as well as on discussions held in numerous workshops, seminars, scientific meetings, field visits, and other sources.

This project aimed to achieve the following four objectives:

- Identifying the missing or weak links in the logical chain for transferring industrialization deepening from the realm of thought to the field of application.
- Proposing specific policies and mechanisms to provide the logical chain for deepening industrialization with what is missing from its links and to strengthen what is weak, in order to turn the goal of deepening industrialization into tangible reality. This particularly involves formulating an integrated industrial policy and a policy for research, development, and innovation closely linked to production facilities.
- Identifying nominated industries suitable for deepening based on various criteria and methodologies.
- Identifying what is required to deepen industrialization in some of the industries nominated for deepening. This includes case studies of several industries aimed at exploring their potential for deepening-.



The INP Produced Three Important Reports for the First time:

Sustainability Report:

This report reviews the academic role of the institute since its inception in the first year (2016/2017) following the issuance of the Sustainable Development Strategy Vision Egypt 2030. It also highlights the supporting factors for this performance in terms of social and operational aspects, including environmental aspects. The report briefly addresses financial sustainability and provides proposals for improving performance in some aspects of sustainability at the institute.



Greening INP's Building Report:

This report aims to present a project to transform the institute's building into a green building, outlining its objectives, the approach followed, the stages of work, and the results achieved. At the end, it elucidates the necessary procedures to bring about this change and the proposed action plan for implementing these procedures.



INP Carbon Footprint Report:

INP issued its first report on carbon footprint from 1/7/2021, to 30/6/2022, highlighting the importance of positive participation in reducing annual emissions of greenhouse gases, which are a real threat to all economic, social, and environmental activities.



Other Reports:



Reference Books:

The institute launched an initiative to write reference books as part of its scientific program for the academic year 2014/2015. As it is known, writing books takes a relatively long time. Therefore, the institute published its first book under this initiative in the academic year 2017/2018. The book, written by Prof. Ahmed Farhat, addressed issues of "Transportation and Development."

The second book was published in the academic year 2018/2019, written by Prof. Ibrahim El-Eissawi, addressing "Renewing Economic Thought - A Critical Look at the Dominant Economic Thought and an Overview and Evaluation of Some Approaches for its Development." The institute released it in collaboration with the Egyptian General Book Authority. The third book was published in 2023 written by Prof. Abd El Hamid Alkasas titled "Fundamentals of Building Mathematical Models and its Applications"



Policy Briefs Series

The policy briefs series covers various fields such as planning, sustainable development, and others as a scientific and practical initiative aimed at studying urgent and critical issues. It assesses their impacts and implications on the Egyptian economy through analyzing different dimensions of the issue under study and proposing policy alternatives to support policymakers and decision-makers.



Other Publications:



Scientific Events



These events are held for the purpose of cultural and knowledge exchange, in collaboration with national or international entities, and are held regularly on an annual basis such as INP international conferences, and monthly such as scientific updates, experts' meeting, institute seminars, and young researchers' seminars. Additionally, there are cultural institute salons, distinguished lectures, and several seminars and workshops, all in line with the strategic objectives of the institute and in accordance with its annual academic program.

First: Institute of National Planning Annual International Conferences

The INP organizes an annual specialized international conference that addresses a specific issue. Below are the annual international conferences of INP during the period (2017-2023):



- Governance and Sustainable Development: June 3-4, 2023.
- Climate Change and Sustainable Development: March 26-27, 2022.
- Digital Economy and Sustainable Development: April 3-4, 2021.
- Energy and Sustainable Development: November 21-22, 2020.
- Enhancing Sustainable Agriculture: 2019.
- Manufacturing and Sustainable Development: May 5-6, 2018.
- Towards Education Supporting Sustainable Development in Egypt: May 6-8, 2017.



- The INP also organized a significant regional conference in collaboration with the Arab Institution for Planning titled "Education in the Third Millennium in the Arab World" in 2019.
- It also organized a local conference titled "Data Revolution for Enhancing National Planning and Sustainable -Development" in 2019.



Second: Institute of National Planning Seminar

It is a regular meeting held on the third Tuesday of each month with a specific nature every year according to the field of research activities in the same academic year. Experts and specialists in the field of research activities are invited for discussion, and often non-academics are invited to interact with them and benefit from their executive experiences. Tuesday seminar in the academic year 2022/2023 introduced distinguished sessions dedicated to commemorate the leaders and pioneers of INP.



Pioneers of the Institute of National Planning

Professor Ibrahim Helmi Abdel Rahman,

the founder and first director of the INP, is considered the founding father of planning sciences in Egypt and the Arab world. It is worth mentioning that this eminent scholar was among the first graduates of the Astronomy Department at the first Egyptian Science College at Cairo University. He held numerous positions, serving as the Resident Director of the UNESCO Regional Office for Sciences in Cairo and the first director of the newly established Atomic Energy Authority. He also founded several institutions, including the National Research Center and the Supreme Council of Sciences. He was chosen as a member of the Egyptian delegation to the UNESCO International Conference and served as the head of the Egyptian delegation to the founding conference of the International Atomic Energy Agency in Vienna. He worked as an advisor to the Prime Minister and as the Minister of Planning and Administrative Development.

He also served as an economic advisor to the Arab Fund for Economic and Social Development and to the Organization of Arab Petroleum Exporting Countries (OAPEC) in Kuwait. He was one of the founders of the United Nations Industrial Development Organization (UNIDO) and its first Director-General.



Professor Mohamed Mahmoud El-Emam,

was born in 1924 and passed away on February 11, 2016, at the age of 92. He was a distinguished economist, prominent planner, former Minister of Planning, and one of the founders and directors of the Institute of National Planning.

- He obtained his PhD in Econometrics from the University of Leeds in England in 1957.
- He participated in formulating the First Five-Year Plan “1960-1965”.
- Prof. El-Emam was the Minister of Planning in 1976.
- He served as Minister of Planning in 1976 in the third cabinet of Mamdouh Salem.
- He was a member of the National Planning Committee, deputy director of the Central Auditing Organization, a professor at the Institute of National Planning, and its director from 1966 to 1968.
- He served as a consultant to the United Nations for planning affairs in Iraq.
- He participated in formulating the First Five-Year Plan (1960-1965) in the period when Mr. Ali Sabri was the minister, which was one of the most successful development plans in Egypt and achieved unprecedented growth rates according to international economic and monetary institutions in the 1960s.



Professor Ismail Sabry Abdullah

has written numerous economic books, including "Experiences of Global Integration and Their Implications for Arab Integration," published by the Center for Arab Unity Studies. In this book, he advocated for the development of a project to enhance integration in the Arab world, drawing from various regional experiences and the characteristics of the Arab experience. Prof. Imam remained committed to delivering economic lectures at local, Arab, and regional forums and conferences, as well as writing weekly articles for "Al-Shorouk" newspaper. He has written more than 307 research papers and articles covering various branches.

He is considered one of the most prominent economists in Egypt and a pioneer of economic thought. This think tank emphasizes the alignment between individual rights and societal rights to achieve economic development and human advancement, relying on national self-reliance in utilizing capabilities and resources to avoid all forms of dependency. His studies have focused on uplifting the poor in Egypt and Africa. In this context, he chaired the Third World Forum, from which emerged significant studies on Egyptian society in various fields. Additionally, he led a group of prominent Egyptian researchers and thinkers to develop a scientific vision for Egypt in 2020, exploring future visions for Egypt and how to address challenges domestically.



Professor Kamal Al Ganzouri

(January 12, 1933 - March 31, 2021) was an Egyptian politician who previously served as the Prime Minister of Egypt. He was tasked by the Supreme Council of the Armed Forces with forming the government on November 25, 2011. Prior to that, he had held the position of Prime Minister from January 4, 1996, to October 5, 1999. He owns the idea of the Twenty-Year Plan, which began in 1983 and ended in 2003, marking Egypt's transition after three of the Five-year plans. He was titled "the Minister of the Poor" and "the Opposition Minister" due to his advocacy for low-income individuals during his occupation as Prime Minister and his focus on their welfare.



Third: Institute of National Planning Salon

The Institute of National Planning Salon is one of the important events launched by the institute in May 2022 with the aim of bringing together a selected group of prominent experts and thinkers to discuss the current challenges and urgent issues facing Egypt, the Arab region, and the world, and ways to address them politically, economically, and socially.

The salon serves as an important platform for exchanging views between decision-makers and experts from various fields, with the aim of shaping common visions on how to face challenges and achieve comprehensive and sustainable development in Egypt. The salon is held regularly throughout the academic year at INP, with each session dedicated to a specific theme around which discussions revolve to provide practical insights and solutions. Among the prominent topics recently discussed in the salon are international and regional changes and Egyptian interests, how to achieve sustainable economic growth amid complex challenges, etc. Through its discussions and dialogues, the salon seeks to formulate effective development policies and programs that fulfill the aspirations of the Egyptian people for decent living, stability, and prosperity. For example, episodes such as:

International, Regional, and Egyptian Developments

Mr. Nabil Fahmy

Addressing Environmental Crimes within the Framework of International Efforts to Address Environmental and Climate Crises

Ms. Ghada Wali

An Overview of Contemporary Concepts of Global Supply Chains: Can it Enhance the Capabilities of the Arab Economy?

Prof. Khaled Hanafi

Wars, Debts and Foreign Currency

Prof. Mahmoud Mohie El-Din

To Achieve a Thriving Economy Amidst Significant Challenges

Mr. Hani Kadry

The Competitiveness in the Digital Transformation Era

Eng. Ali El -Faramawi

Egypt's Antiquities and Museums: Balancing Preservation of Unique Cultural Heritage with Enhancing Tourism Leadership

Prof. Khaled Anani

Fourth: Scientific Follow-ups

It is a monthly meeting where the most important updates from international reports, books, and recent research are presented through a critical perspective within the scope of each center. For example, the latest episodes of the scientific follow-ups activity discussed the "2022 State of Finance for Nature" report issued by the United Nations Environment Program, and the "World Economic Outlook October 2023" report. Also, a presentation of the book "How to Achieve Inclusive Growth for All" published by the International Monetary Fund in 2022 was made.

Fifth: Experts' Meeting

It is a meeting where urgent and interconnected issues on the national scene are discussed, and specialized experts in the field are invited to participate in the discussion. For example, sessions during the academic year 2023/2024 included discussions on the anticipated gains and challenges of Egypt's accession to the BRICS group, and discussions on credit rating and financing.

Sixth: Young Researchers' Seminar

It is a meeting where a researcher, often a lecturer or an associate professor, presents a specific topic directed by their center. The researcher is trained to present and discuss the topic and exchange experiences with older generations at the institute. This year, in 2023/2024, the seminar focused on presenting policy briefs to decision-makers, derived from scientific researches by the paper presenters.

Seventh: Distinguished Lecture Series

The Distinguished Lecture Series is one of the important events launched by INP in January 2023 with the aim of presenting and discussing important issues and topics facing the world. It serves as a window for communication with international experts and thinkers from various disciplines and global think tanks to discuss common perspectives on global issues, while providing valuable lessons learned. Each distinguished lecture focuses on a specific scientific topic around which the presentation revolves, aiming to present cases and insights. Among the topics discussed were:

Results-Based Management - Is It Worth the Effort?

Prof. Thomas Winderl,
Senior Advisor in International Development and Results-Based Management

The Role of Science: Findings from the Sixth Assessment Report of the Intergovernmental Panel on Climate Change (IPCC)

Prof. Jim Skeet,
Professor of Sustainable Energy at Imperial College London, and IPCC chair

Economic Development in Tunisia... Why Is It Better than Most Middle Eastern Countries and Not East Asian Countries?

Dr. Mustafa Kamal Al-Nabli,
Former Minister of Planning and Development and Governor of the Central Bank of Tunisia

Cash Transfers Through History... What Do We Learn from 2500 Years of Practice?

Economic expert Ugo Gentilini, a global leader in social assistance and an economic expert in social protection for the Middle East and North Africa region at the World Bank

The Narrow Corridor: States, Societies and the Fate of Liberty

Prof. James Robinson Harris,
Professor at the School of Public Policy- Department of Political Science - University of Chicago

The institutional framework of the INP has been developed to enhance its role as a center for scientific think tank through the issuance of Law No. (13) of 2015, granting it academic degrees (Diploma, Master's, and Doctorate) independently or in collaboration with universities and research centers domestically and internationally. In this context, INP offers three accredited postgraduate degrees endorsed by the Supreme Council of Universities. Two of them are professional programs, and one is an academic one.

First: Professional Master's Degree in Sustainable Development Planning

1. The work on this Master's degree started during the academic year 2018/2019.
2. The Professional Master's Degree in Sustainable Development Planning aims to familiarize students with the skills of preparing, monitoring, and evaluating plans, taking into account the objectives of sustainable development.

The program enables students to:

- Prepare the strategic plan and executive work programs within the framework of achieving sustainable development goals.
- Prepare budgets for plan implementation.
- Prepare feasibility studies and project evaluations.
- Prepare indicators for monitoring the plan within the framework of achieving sustainable development goals.
- Evaluate the plan.
- Prepare applied research in the field of sustainable development planning.

Four batches have graduated as shown in the following table:

Academic Year	No.	Academic Year	No.
2023 - 2022	79	2021 - 2020	83
2022 - 2021	149	2020 - 2019	108




Total Graduates
419

Second: Professional Master's Program in Monitoring and Evaluation

The proposed Professional Master's Program in Monitoring and Evaluation is among the pioneering programs offered in Egypt and the Arab region. It is one of the programs that clearly reflects the approach of interconnection and integration between various scientific disciplines. The Professional Master's Program in Monitoring and Evaluation is essential for individuals, institutions, and governments because it enables its graduates to monitor and evaluate the progress of projects, programs, plans, and policies in terms of outputs, outcomes, and expected impacts for each, according to the set plans and timeframes for implementation.

It is worth noting that the Professional Master's Program in Monitoring and Evaluation has been designed to produce graduates who possess the knowledge and skills sought by stakeholders from all beneficiaries of the program. The program will commence during the academic year 2023/2024.

The program enables students to:

- Understand and comprehend the processes of monitoring and evaluation.
- Recognize when and how specific tools and methods are used for monitoring and evaluation.
- Plan, execute, and manage the monitoring and evaluation process.
- Acquire the latest knowledge, skills, and competencies related to project, policy, and program evaluation to ensure the attainment of the best expected results.
- Monitor and evaluate projects/programs/policies.
- Prepare and develop monitoring and evaluation reports.
- Overcome barriers to effective monitoring and evaluation.



Third: Academic Master's Program in Planning and Development

The implementation of the Master's program started in the academic year 2008/2009 with the aim of preparing distinguished cadres in the field of planning and development, qualified to deal with international and local changes in their organizations, whether governmental or non-governmental, with the goal of developing and improving their efficiency and effectiveness. This is achieved through providing an innovative educational and training environment that blends scientific knowledge, practical experiences, and future-oriented vision to achieve excellence.

Thirteen batches have graduated, totaling 139 graduates since the inception of the Master's program until now. The numbers are illustrated in the following table:

Academic Year	No.	Academic Year	No.
2016 - 2015	13	2023 - 2022	25
2015 - 2014	9	2022 - 2021	11
2014 - 2013	9	2021 - 2020	9
2013 - 2012	2	2020 - 2019	15
2012 - 2011	-	2019 - 2018	13
2011 - 2010	1	2018 - 2017	19
		2017 - 2016	13



Total Graduates
139





Training

As part of its leading role in enhancing the efficiency and developing the skills of employees in various government agencies, the INP conducts numerous short and long training courses for employees in ministries, the public sector, business sector, and the private sector in fields such as planning, development, and other areas. This activity extends to include some Arab and African countries.

Over its long history since its establishment, the INP has undergone several significant changes and developments that reflect its high flexibility in adapting to local, national, regional, and global changes. These developments have not been limited to increasing the number of faculty members at the Institute, acquiring deep scientific and practical expertise, and the ability to monitor scientific and applied capabilities not only in the fields of development and planning but also in all its activities and means of implementation. The INP has vast material and human resources to achieve its goals in these areas at the local, national, regional, and international levels with a high degree of quality, efficiency, and proficiency.

The distinguished members of the institute's scientific committee combine both academic and applied aspects, as they possess extensive experience in the applied field through their applied research work and by providing technical assistance to various bodies, institutions, companies, and different agencies. This feature is considered essential for training programs.

The institute offers its training services to employees of public, private institutions, civil society, and individuals, in addition to providing opportunities for individuals and employees from Arab and African countries, as well as international organizations to benefit from these services, whether through physical attendance at the institute's headquarters or through online training. The topics of these specialized online training programs are determined based on the training needs assessment of these agencies and institutions through direct communication and correspondence via email. Some of these programs are conducted onsite at the institute's headquarters, while others are conducted at the headquarters of the targeted agencies and institutions in various regions and governorates of Egypt. The following are the training programs:



➤ Planning and Development Programs

- Crisis Management Strategies
- Integration of Environmental Dimension in Development Plans
- Formulation and Development of Key Performance Indicators
- Preparation of Economic and Social Plans Linked to Sustainable Development
- Executive Action Plans
- Fundamentals of Geographic Information Systems
- Institutional Capacity Building for Organizational Excellence
- Strategic Foresight and Strategic Planning
- Localization of Sustainable Development Goals in Governorates
- Problem Solving and Decision-making Support

➤ Sustainability Programs

- Preparation of Smart and Sustainable Cities Expert
- Integrated Waste Management
- Carbon Footprint Management
- Life Cycle Assessment and Environmental Disclosure Certificate
- Green Growth and Sustainable Development
- Environmental Feasibility Studies and Environmental Impact Assessment for Projects
- Environmental Management Policies for Projects
- Global Energy Manager (GEM)
- Sustainability: Concept and Areas of Application
- Sustainable Rural Development
- Green Financing and Sustainable Development
- Environmental Indicators for Sustainable Development
- Quality of Life and Sustainable Development in Cities
- Preparation of Sustainability Reports Using GRI Standards
- Sustainability Officer

➤ Local and Decentralization Development Programs

- Decentralization and Local Development
- Participatory Local Development
- Decentralized Provincial Plans and Monitoring Their Implementation
- Innovation and Excellence in Local Administration Performance
- Local Economic Development
- Preparing Provincial Development Plans Using Human Development Indicators and Evidence
- Governance as a Gateway to Development Management at the Provincial Level
- Targeting Poverty in the Governorates

➤ Economics and Finance Programs

- Budgeting and Performance Programs
- Feasibility Study and Evaluation of Service Projects
- Advanced Trends in Financial Planning, Analysis, and Budgeting
- Financial Sustainability and Institutional Continuity
- Accounting Aspects of Natural and Environmental Resources
- Financial Inclusion and Its Implementation Methods
- Financial Analysis of Stock Exchanges
- Methods of External Financing
- Feasibility Studies and Project Evaluation
- Planning, Monitoring, and Evaluation of Public Projects Performance
- Financial Analysis and Planning to Support Strategic Decision Making
- National Accounts Statistics
- Water Accounting and its Role in Enhancing Water Management Efficiency
- Monetary Policy Applications
- Knowledge Economy and Issues of Sustainable Development
- Payment Methods in Domestic Trade

➤ Management and Governance Programs:

- Contemporary Management Systems
- Tourism Marketing
- Program Management and Project Preparation
- Crisis Management and Emergency Planning
- Management of Intangible Assets in Organizations
- Integrated Water Resources Management
- Collaborative Leadership Skills
- Labor Markets and Employment Policies
- Governance, Risk, and Compliance (GRC)
- Governance to Support Transparency, Accountability, and Sustainability in Organizations
- Management of Industrial Zones in Egypt

➤ Legal Programs:

- Understanding and Proper Practical Application of Civil Service, Labor, and Corporate Laws
- Legal and Procedural Aspects of Investigations and Administrative Lawsuits
- Judicial Enforcement Procedures and Records
- Preparation, Drafting, and Review of Contracts (FIDIC and B.O.T)
- Arbitration and Mediation: Rules, Procedures, Documents
- Legal Principles for Non-Lawyers
- Drafting Treaties and International Agreements

➤ Political Analysis Programs:

- Political Communication Skills
- Political Discourse Analysis
- Implementation, Monitoring, and Evaluation of Public Policies
- Political Analysis Strategies
- Development and Implementation of Public Policies
- The Role of Think Tanks in Supporting Decision Makers

➤ Research and Statistical Analysis Programs:

- Tools and Skills for Using Scientific Search Engines and Websites
- Designing Surveys and Principles of Research Preparation
- Statistical Analysis Using SPSS Software
- Advanced Statistical Analysis Using SPSS Software
- VBA & Macros in Excel
- Building a Digital Reference Library - EndNote Program
- Fundamentals of Scientific Research
- Research Tools and Future Studies - Delphi Method
- Statistical Analysis Using STATA Software
- Statistical Analysis Using R Software
- SQL Tutorials

➤ Human Resource Management and Total Quality Programs:

- Human Resource Management and Development
- Strategic Planning for Human Resource Management
- Skills for Identifying Training Needs and Job Planning
- Occupational Health, Safety, and Environment (HSE)
- Methods of Job Performance Appraisal
- Systems of Review, Evaluation, and Quality Control Management in Institutions
- Quality & Productivity Improvement

➤ Professional Diplomas:

- Professional Certificate Diploma in Entrepreneurship and Digital Innovation
- Governance and Sustainable Development Diploma
- Strategic Planning and Institutional Development Diploma
- Strategic Planning Diploma
- Preparation of Feasibility Studies and Evaluation of Development Projects Diploma
- Monitoring and Evaluation Diploma
- Organizational Division Diploma for Strategic Management
- Political and Economic Analysis Diploma for Journalists and Reporters
- Human Resource Management Diploma



Total number of training programs from 1960 to 2023

1798

35861

Total number of trainees from 1960 to 2023



Total number of trainees in professional diplomas

336

Total number of professional diplomas

15

The specialized training programs and professional diplomas are implemented for employees working in ministries, the government sector, private sector, and other fields such as planning and development. The institute contracts with numerous local and international organizations to enhance the skills and expertise of employees in these sectors through training programs on specific topics requested by these entities. Additionally, many programs are implemented in collaboration with international organizations such as UNDP, UNICEF, ESCWA, FAO, the Islamic Development Bank, USAID, KDI, and others. Moreover, this activity extends to include some Arab and African countries.



Consultancies

Providing consultancy services to decision-makers, international organizations, academic institutions, the private sector, and civil society both inside and outside Egypt is one of the most important roles of the National Planning Institute. The institute has succeeded in providing the necessary consultancies to United Nations organizations such as the United Nations Development Program (UNDP), the International Organization for Migration (IOM), the Food and Agriculture Organization (FAO), the International Labor Organization (ILO), and the Economic and Social Commission for Western Asia (ESCWA).

Scientific academies also have a significant share in the scientific consultancies provided by the institute. For example, the International Institute for Development Economics and the United Nations University, as well as the International Peace Research Association, benefit from the institute's scientific consultancy services. Additionally, international scholarships agencies such as USAID, AfDB, and Fredrich Naumen have benefited from the institute's consultancy services. Furthermore, decision-makers outside Egypt in the Arab world, such as Saudi Arabia, Kuwait, Qatar, Syria, Palestine, and Lebanon, have also received consultancy services from the institute. The institute has provided consultancy services to some civil society organizations inside and outside Egypt to enable them to develop their services in this context. This guide outlines the main areas of consultancy services provided by the National Planning Institute, highlighting its relative advantage in encompassing multiple specialties that can be utilized across various fields.

INP provides consultancies based on the requests of many national institutions within the framework of contractual agreements between them. For example, the Ministry of Planning, the Energy Planning Agency, the Consultancy Office for Integrated Development, the Building and Development Agency for Egyptian Villages, the Academy of Scientific Research, the Ministry of Public Business Sector, the Experimental Center for Evaluating Social Projects, Asyut Mills Company, Minya Mills Company, the General Authority for Reclamation and Agricultural Development Projects, the Social Development Fund, the Environmental Affairs Agency, the Ministry of Local Development, and the Ministry of Irrigation and Water Resources.

Additionally, there are research and studies being conducted based on requests from regional and international external institutions. These include, for example, the United Nations Development Program, the World Food Program, the United Nations Economic and Social Commission for Western Asia (ESCWA), the World Bank, the Food and Agriculture Organization of the United Nations (FAO), the United Nations Industrial Development Organization (UNIDO), the International Labor Organization (ILO), the German Agency for Technical Cooperation (GTZ). Among the prominent consultancies carried out by INP during the period from 2018 to 2023:



1

Economic Feasibility Studies to Address Unmet Family Planning Needs

Client :United Nations Population Fund (UNFPA)
Date : July 2023

3

Preparation of Human Development Indicators for Egypt

Client :Ministry of Planning and Economic Development
Date : 2022

5

A validator of the “Incentives for performance excellence in local public investment management“ initiative

Client : Ministry of Planning and Economic Development
Date : 2022 - 2023

7

Survey Study to Identify Success Factors for Institutions Involved in Receiving and Disbursing Zakat

Client :Saleh Abdullah Kamel Humanitarian Foundation and the Egyptian Zakat Institution
Date : 2021

9

Preparing the Fourth Axis Report on Economic and Social Development

Client :Egyptian Ministry of Foreign Affairs
Date : 2019

2

Strategic Organizational/Functional Restructuring for Bibliotheca Alexandrina

Client :Bibliotheca Alexandrina
Date : 2022

4

Feasibility Study to Expand the External Agricultural Investment

Client :Egyptian Cabinet
Date : July 2023

6

Training Workshops in the fields of Decentralization, Sustainable Development and Social Inclusion

Client :The Egyptian Parliament
Date : 2019 and 2021

8

Strategic Plan for the Upper Egypt Development Authority 2020-2030

Client :Upper Egypt Development Authority - Affiliated with the Egyptian Cabinet
Date : 2020

10

Ecological Data System Report in Egypt to Support Sustainable Development

Client :Central Agency for Public Mobilization and Statistics (CAPMAS)
Date : 2018

The institute offers various community service activities to spread culture and awareness about planning and development issues for different segments of society through various cultural, social, and scientific activities. It presents everything related to important issues and current topics. Community service is divided into:

First: Internal Community Service

The internal community of the institute consists of members of the scientific and administrative bodies. As part of the institute's continuous commitment to developing the skills of its scientific and administrative staff, the following initiatives were implemented:

- Occupational Health and Safety System Requirements Program on September 7, 2022, attended by 43 members.
- Advanced Cardiac Life Support (ACLS) and First Aid Program on December 25, 2022, attended by 30 members from the scientific and administrative bodies.
- Another First Aid Program on January 4, 2023, attended by 30 members from the scientific and administrative bodies.

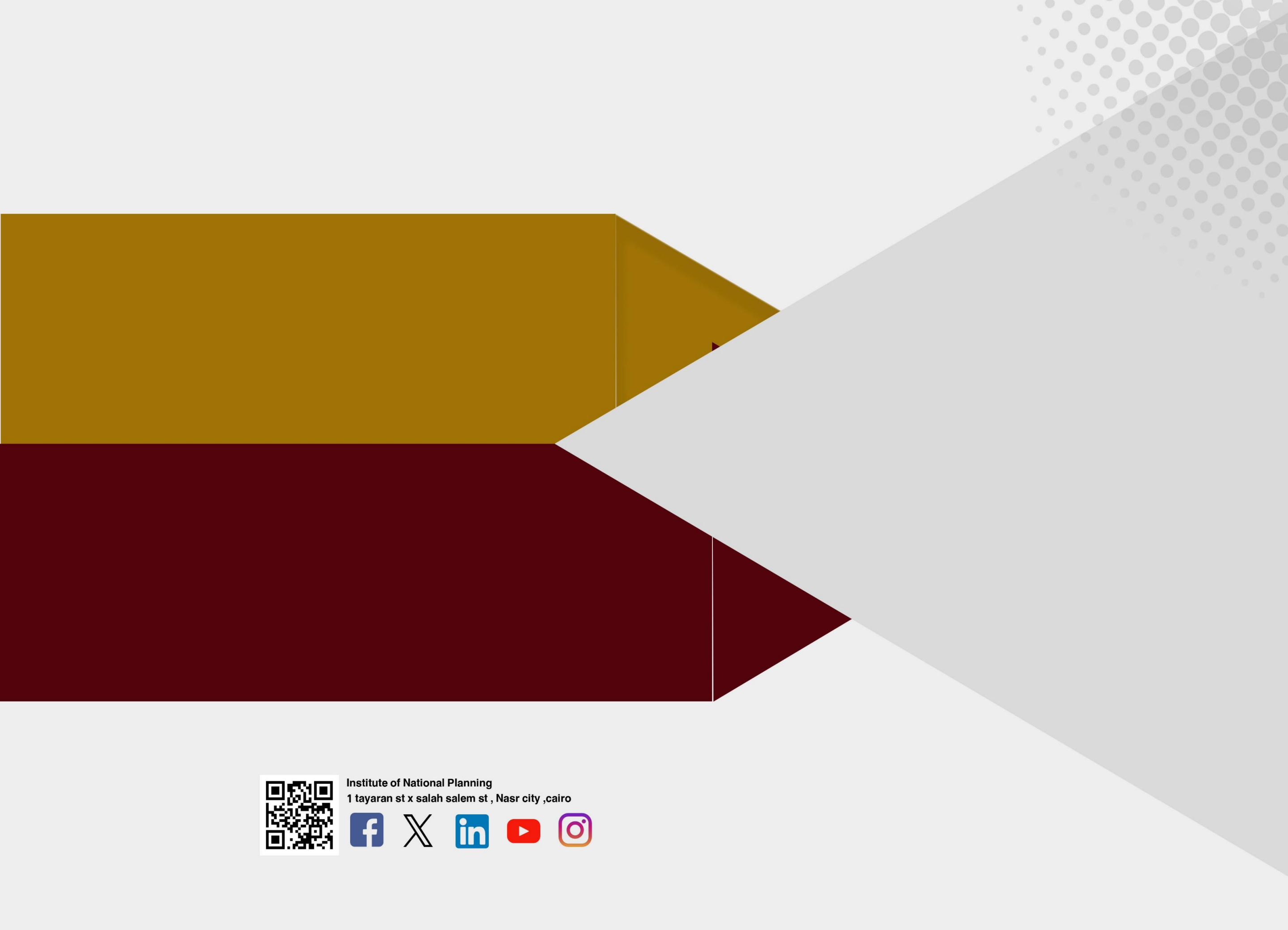
Second: External Community Service

The external community of INP comprises all the entities it interacts with. Several programs have been implemented, some of which were conducted by INP's scientific centers, such as educational workshops and voluntary training programs in their respective fields of expertise and interests for various segments of society, including members of parliament, media professionals, university students, unions, and civil society organizations. This falls within the framework of INP's role in serving the community.



As part of INP's commitment to establishing and developing strategic partnerships at all levels, especially with institutions concerned with regional and international planning and development issues, several Memoranda of Understanding and Protocols have been signed, including:





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